

REQUEST FOR EXPRESSION OF INTEREST (EOI)

SELECTION OF CONSULTANT FOR PREPARATION OF RFP AND IMPLEMENTATION OF FINANCIAL CONTROL PORTAL

Pakistan Telecommunication Authority (PTA) intends to hire the services of reputable firm registered with the relevant tax authorities (Federal & Provincial) for developing FCP requirement and implementing the same at PTA.

2. The firm will be responsible to study the FCP requirements of PTA in detail, develop proposal and end-to-end implementation. The information required for the study and development of proposal for PTA, TORs, Evaluation Criteria is given in RFP documents, which can be obtained from the address given below or can be downloaded from the website of PTA www.pta.gov.pk

3. The Quality & Cost Based Selection procedure given in **Section 3 (B) of PPRA Procurement of Consultancy Services Regulations - 2010** will be used for hiring the services of consultancy firm. Detail is as under:-

- i. The interested firms will submit their proposals in response of Expression of Interests.
- ii. Evaluation of the submitted proposals shall be carried out in two stages in following manner, namely:-
 - a. The technical proposal shall be evaluated and PTA may discuss technical details, if it may deem necessary; The passing score to qualify for opening of financial proposal is 65%.
 - b. the financial proposal of technically responsive proposals shall be opened in the presence of the applicants or their representatives who may wish to attend the opening session; and
 - c. a combined evaluation of technical and financial (60:40) proposals shall follow and the applicant with the winning proposal will be accepted.

4. Financial proposal should accompany a bid security of two percent (2%) of the bid amount in the form of Pay Order / Demand Draft in the favor of "PTA". A certificate regarding bid security shall be attached with technical proposal. A proposal without bid security will be rejected.

5. Sealed documents shall be submitted by **1600 hrs** on **9th November, 2020** at the address given below. Technical proposals submitted will be opened on the same day at **1630 hrs** in the presence of representatives of the participating firms. The above mentioned procedure will be used for further processing of submitted bids.

6. PTA reserves the right to reject any or all bids and to annul the bidding process at any time, however, reasons for rejection or annulling bid process will be communicated to the concerned bidder(s) in accordance with PPRA rules.

6. This advertisement is also available on PTA website www.pta.gov.pk and PPRA website www.ppra.org.pk

Abdur Rub Khan Director (Budget and Accounts)

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REQUEST FOR PROPOSAL

EXPRESSION OF INTEREST

FOR

Hiring of Consultancy Firms to Conduct Need Assessment & Implementation of

"System of Financial Control Portal (FCP)"

@

**Pakistan Telecommunication Authority
(PTA)**

Expression of Interest

**Hiring of Consultancy Firms to conduct need assessment & implementation of "Financial
Control Portal (FCP) System" @ Pakistan Telecom Authority (PTA)**

Pakistan Telecommunication Authority (PTA) intends to hire the services of reputable firm registered with the relevant tax authorities (Federal & Provincial) for developing FCP requirement and implementing the same at PTA.

2. The firm will be responsible to study the FCP requirements of PTA in detail, develop proposal and end-to-end implementation. The information required for the study and development of proposal for PTA, TORs, Evaluation Criteria is given in tender documents, which can be obtained from the address given below or can be downloaded from the website of PTA (www.pta.gov.pk).

3. The Quality & Cost Based Selection procedure given in **Section 3 (B) of Procurement of Consultancy Services Regulations - 2010** will be used for hiring the services of consultancy firm. Detail is as under:-

- i. The interested firm will submit their proposals in response of Expression of Interests.
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 - b. the financial proposal of technically responsive proposals shall be opened in the presence of the applicants or their representatives who may wish to attend the opening session; and
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4. Financial proposal should accompany a bid security of two percent (2%) of the bid amount in the form of Pay Order / Demand Draft in the favor of "PTA". A certificate regarding bid security shall be attached with technical proposal. A proposal without bid security will be rejected.

5. Sealed tender documents shall be submitted by 1600 hours on **9th November, 2020** at the address given below. Technical proposals submitted will be opened on the same day at 16:30 a.m. in the presence of representatives of the participating firms. The above mentioned procedure will be used for further processing of submitted bids.

6. PTA reserves the right to reject any or all bids and to annul the bidding process at any time, however, reasons for rejection or annulling bid process will be communicated to the concerned bidder (s) in accordance with PPRA rules.

(Abdur Rub Khan)

Director (Budget and Accounts)

Pakistan Telecommunication Authority (PTA)

4th Floor, PTA Building, F-5/1, Islamabad. Ph: 051 - 9216004, Email: abdurab@pta.gov.pk

BACKGROUND

Pakistan Telecommunication Authority (PTA) intends to implement System of FCP in its HQ and Regional / Sub-Regional Offices to automate working of PTA as per modern lines / systems.

OBJECTIVE

PTA has decided to automate its Office Financial Systems and desires to convert it into paperless system on modern / state of the art lines as office file system is already on those lines. Therefore, it is desired to hire services of a firm to study FCP requirement of PTA in detail and develop proposal for the implementation of same after approval of PTA.

Proposal of firm will comprise of detailed software as well as hardware requirements and comprehensive plan to implement same along with timelines and estimated financial implications. Proposal will also mention estimate for recurring cost of project on annual basis with its cost drivers in addition to estimate for initial cost for study, development and implementation of ERP system.

SCOPE OF SERVICES

A. TECHNICAL

The selected firm is required to successfully implement FCP at PTA HQ's as well as its Zonal/Regional Offices in different cities of Pakistan to provide the following services:

- To coordinate and conduct a formal business process review for a new ERP system
- To develop written requirements for a new ERP system
- To write an RFP for a new ERP system
- To assist in the process of evaluating RFP responses
- To assist in the RFP selection and acquisition process
- To develop an initial high-level system of FCP, deployment plan including processes, resources, Costs and implementation tasks
- Define ERP System Scope and Objectives
- Assess Organizational Readiness
- Identify Material Assumptions and Constraints
- Prepare Preliminary FCP System Requirements
- Prepare FCP Solution Specifications
- Identify Potential FCP Solution Offering companies and Solutions
- Assist the Project Team and Tender Committee to select company and solution
- To study the existing system of PTA and elaborate the technical (Software / Hardware) requirements of PTA.
- Any other item, if required by management

B. FINANCIAL:

To develop a complete Financial Model indicating phase wise implementation of project clearly indicating financial requirement in each phase.

FINANCIAL PROPOSAL (BOQ)

S. No.	Detail	Quote in PKR
i.	Need Assessment	
ii.	Proposal / Bidding Documents	
iii.	Selection of Vendor / Monitoring	
iv.	Implementation	
Total		

Quote should include all applicable taxes.

PAYMENT SCHEDULE / MILESTONE

The PTA will make payments to the successful bidder as per the following schedule:

No.	Deliverable	Percentage of the total Contracted Payment
1.	Initial Payment after the signing of the Contract.	10%
2.	Submission of the Need Assessment Report indicating the requirement of PTA (subject to approval of the report)	15%
3.	Submission of comprehensive proposal for implementation of ERP System in PTA in phases with time line and resources allocation.	15%
4.	Preparation of Bidding Documents and Finalization of Vendors etc. for project implementation.	15%
5.	After complete implementation of FCP (ERP) System.	20%
6.	After completion of Trial Period (six months)	15%
7.	After one year of the successful implementation of project.	10%

The detail of functions of each division for which the Authority creates documents, prepares reports, generates public notices and performs various other activities which are to be executed towards the furtherance of the mandate of the Authority. PTA has simplified those documents, reports, procedures and initiatives taken by the Authority and are given below for the reference of interested firms:-

1. ESSENTIAL SERVICE AREA(S)

1.1. Accounting for General Ledger

- 1.1.1. Vouchers recording: Step wise entry, verification, approval and posting
- 1.1.2. General ledger reports
- 1.1.3. Subsidiary ledger reports
- 1.1.4. Trial Balance report
- 1.1.5. Balance sheet, profit and loss account, cash flow statement and notes to the accounts
- 1.1.6. Integration of accounts with receivable, payable, payroll and fixed assets module

1.2. Budget recording and maintenance

- 1.2.1. Budget template for input from budget holders
- 1.2.2. Budget preparation process
- 1.2.3. Budget finalization process
- 1.2.4. Budget communication to budget holders and other stakeholders
- 1.2.5. Budget monitoring and variance analysis

1.2.6. Budget re-appropriation and revision process

1.3. Licensing of parties

- 1.3.1. Application for new licenses should be online (User validation/authentication)
- 1.3.2. Status of application of new licensee
- 1.3.3. Each licensee should be given unique identification number
- 1.3.4. Database of licensee profile (name, license number(s), license region(s), details of license(s), type of license(s), term of license(s), license issuance date(s), license expiry date, license commencement due date, license commencement status, license status, If license status is terminated then termination date to be inserted and details of scarce resources assigned. Licensee details: postal address, phone numbers, email, licensee/applicant contact person details: name, designation. CNIC, postal address, phone numbers, email, directors details: names, designations, CNICs, postal addresses, phone numbers, emails, directors and track of changes in particulars of licensees, network details, equipment details) of following licensees:-
 - 1.3.4.1. Cellular companies
 - 1.3.4.2. Long distance & international (LDI)
 - 1.3.4.3. Wireless local loop (WLL)
 - 1.3.4.4. Local loop (LL)
 - 1.3.4.5. Class value added services registration
 - 1.3.4.6. Class value added services (CVAS)-Voice (with various categories)
 - 1.3.4.7. Class value added services (CVAS)-Data (with various categories)
 - 1.3.4.8. Old value added services
 - 1.3.4.9. Radio based spectrum (RBS)
 - 1.3.4.10. Telecom infrastructure provider (TIP)
 - 1.3.4.11. Telecom tower provider (TTP)
 - 1.3.4.12. Third party service provider (TPSP)
- 1.3.5. Automation of following processes:-
 - 1.3.5.1. Licensee management process (for existing and new licensees)
 - 1.3.5.2. License issuing process
 - 1.3.5.3. License renewal process
 - 1.3.5.4. License cancellation process
 - 1.3.5.5. BTS site registration and management process
 - 1.3.5.6. Issuance of commencement certificate process
 - 1.3.5.7. Standardization of contract agreements (license template)
 - 1.3.5.8. Service coverage details
 - 1.3.5.9. Demand note/letters/reminders generation and send to company's email address
 - 1.3.5.10. Rollout plan
 - 1.3.5.11. Rollout plan monitoring
 - 1.3.5.12. Alerts: License Expiry, commencement/roll out, etc
 - 1.3.5.13. Generation of License on a prescribed License Format
 - 1.3.5.14. Generation of reports of all Licensees with following details

- 1.3.5.14.1. Type Wise
- 1.3.5.14.2. Region Wise
- 1.3.5.14.3. Service Wise
- 1.3.5.14.4. Issuance Date Wise
- 1.3.5.14.5. Operational status of licenses
- 1.3.5.14.6. List of All Valid Licenses
- 1.3.5.14.7. List of All Expired Licenses
- 1.3.5.14.8. List of All Terminated Licenses
- 1.3.5.14.9. List of All Commenced Licenses
- 1.3.5.14.10. List of All Non-Commenced Licenses
- 1.3.5.14.11. List of All Directors of All/ Selective Licensees
- 1.3.5.14.12. List of Licensees for Pak & AJK/GB

1.3.6. Numbering resource allocation

- 1.3.6.1. Numbering database of numbers i.e. Geographic/non geographic number details, PSTN, WLL, Mobile, UAN, UIN, Short codes, PRS etc.
- 1.3.6.2. Record of all type of available, reserved and blocked numbers
- 1.3.6.3. Database of licensee /non licensee profile including resources allocated, Demand Notes details and payments
- 1.3.6.4. Demand Note/Reminders will be sent to company's email address.
- 1.3.6.5. Ability to generate aging report showing principal and LPAF/Penalty.
- 1.3.6.6. Generate alerts to issue reminders for deficiencies and any pending dues/fees of the licenses.
- 1.3.6.7. Generation of alerts for cases to be initiated for SCN, hearing, determination, withdrawal of number resource and license termination.
- 1.3.6.8. Automation of following processes:-
 - 1.3.6.8.1. Registration process
 - 1.3.6.8.2. Geographic / non-geographic Numbers issuing process
 - 1.3.6.8.3. Geographic / non-geographic Numbers cancellation process
- 1.3.6.9. Generation of following reports:-
 - 1.3.6.9.1. Payment acknowledgement
 - 1.3.6.9.2. Defaulters list
 - 1.3.6.9.3. Cancellation Letter
 - 1.3.6.9.4. Total No of licensees / non-licensees organization (year wise/ category wise)
 - 1.3.6.9.5. List of licensees/ non-licensees
 - 1.3.6.9.6. Renewal status
 - 1.3.6.9.7. Specified time duration reports (issuance, renewal & cancellation)

1.3.7. Radio Based Spectrum (RBS) resource

- 1.3.7.1. Database of licensee profile including frequency details, bandwidth, timeliness, BTS/MW links charges, network details, equipment details, demand notes details and payments
- 1.3.7.2. Automation of following processes:-

- 1.3.7.2.1. License issuing process
- 1.3.7.2.2. Standardization of license/approval
- 1.3.7.2.3. Coordination with FAB, Mol and FIA
- 1.3.7.2.4. License renewal process
- 1.3.7.2.5. License cancellation process
- 1.3.7.3. Generation of following reports:-
 - 1.3.7.3.1. Payment acknowledgement
 - 1.3.7.3.2. Defaulters list
 - 1.3.7.3.3. Cancellation Letter
 - 1.3.7.3.4. Total Nos. of licensee organization (year wise/ category wise)
 - 1.3.7.3.5. List of licensee in the order of frequencies
 - 1.3.7.3.6. Renewal status
 - 1.3.7.3.7. Specified time duration reports (issuance, renewal & cancellation)
 - 1.3.7.3.8. Spectrum allocated/ withdrawal of spectrum
 - 1.3.7.3.9. Report of Board of Directors/ search option from name/CNIC of the director
 - 1.3.7.3.10. Customized reports to be generated through interactive GUI query form and all the configurable attributes to be included in the query form

1.3.8. Commercial Affairs functionality for Access Promotion Contribution

- 1.3.8.1. Recording of Total Traffic Minutes Report including segregation of Fixed-line and Mobile.
- 1.3.8.2. Tariff management (Service wise), and log
- 1.3.8.3. APC rate history report
- 1.3.8.4. Demand Note/Reminders will be generated automatically and send to company's email address
- 1.3.8.5. Generate alerts to issue reminders for deficiencies and any pending dues/fees of the licenses.
- 1.3.8.6. Generation of alerts for cases to be initiated for SCN, hearing, determination and license termination.
- 1.3.8.7. Daily outstanding dues position (Principal dues outstanding, LPAF etc.)
- 1.3.8.8. Sub-judice and Non sub-judice dues

Note: These all reporting shall have the option of selective Dates, e.g. List of All Expired Licenses from 01-10-2000 to 31-12-2000.

1.3.8.8.1. Receivable ledgers (Party wise)

- 1.3.8.8.1.1. Database of licensee names (use records from licensing of parties)
- 1.3.8.8.1.2. Reminder for provision of Audited Financial Statements (AFS) after completion of financial year of licensee
- 1.3.8.8.1.3. Notification if the AFS are not received by the due date
- 1.3.8.8.1.4. Series of reminders for AFS
- 1.3.8.8.1.5. Letter for meeting with licensee if AFS are not received

- 1.3.8.8.1.6. Data entry of AFS
- 1.3.8.8.1.7. Types of revenues:-
 - 1.3.8.8.1.7.1. Initial license fee (ILF)
 - 1.3.8.8.1.7.2. Annual license fee (ALF)
 - 1.3.8.8.1.7.3. Research & development fund (R&D)
 - 1.3.8.8.1.7.4. Universal service fund (USF)
 - 1.3.8.8.1.7.5. Spectrum administrative fee (SAF)
 - 1.3.8.8.1.7.6. Radio based spectrum (RBS)
 - 1.3.8.8.1.7.7. Numbering charges
- 1.3.8.8.1.8. Generation of pre-numbered demand note on the basis of AFS
- 1.3.8.8.1.9. Step-wise verification and approval of demand note
- 1.3.8.8.1.10. Covering letter for issuance of demand note
- 1.3.8.8.1.11. Booking of demand note as receivable and income from the service
- 1.3.8.8.1.12. Ability to trace an amount through cheque number
- 1.3.8.8.1.13. Ability to trace a cheque number through amount.
- 1.3.8.8.1.14. Mapping of the amount received against the demand notes issued.
- 1.3.8.8.1.15. Automatic calculation of LPAF as per procedure/regulations.
- 1.3.8.8.1.16. Imposition of penalty and LPAF automatically after due date
- 1.3.8.8.1.17. Notification if payment is not received by the due date
- 1.3.8.8.1.18. Series of reminders for payment of demand note
- 1.3.8.8.1.19. Letter for meeting with licensee if payment is not made
- 1.3.8.8.1.20. Service wise summaries of receivables and income
- 1.3.8.8.1.21. License wise, Company wise, head wise summaries of receivables (principal and LPAF), sub-judice and non-subjudice, aging report (principal & LPAF), segregation of Pak, MoIT& AJKGB dues, RP's filed and income
- 1.3.8.8.1.22. License wise, year wise and party wise report of Annual Gross Revenue and details of deductions allowed in the demand notes.
- 1.3.8.8.1.23. Database of recovery petitions filed
- 1.3.8.8.1.24. Updated status of recovery petitions
- 1.3.8.8.1.25. Defaulters list
- 1.3.8.8.1.26. Integration with GL

1.3.9. Payable Functionality

- 1.3.9.1. Payments on the basis of administration sanctions
- 1.3.9.2. Vouchers recording: Step wise entry, verification, approval and posting
- 1.3.9.3. Budgetary control on payments
- 1.3.9.4. Subsidiary/party wise record of all payments
- 1.3.9.5. Deduction of tax from payments
- 1.3.9.6. Party wise record of tax deduction
- 1.3.9.7. Integration with GL

1.3.10. Payroll Calculation and disbursement

- 1.3.10.1. Payroll calculation based on HR record
- 1.3.10.2. Payment of salaries on the basis of payroll

- 1.3.10.3. Automated tax management of employees
- 1.3.10.4. Automatic generation of tax certificate of employees and suppliers
- 1.3.10.5. Record of employees' advances
- 1.3.10.6. Deductions of advances from salary
- 1.3.10.7. Cash reward/ bonus payment
- 1.3.10.8. System for provident fund, deductions, contribution, profits and payments
- 1.3.10.9. System for gratuity management
- 1.3.10.10. System for pension management
- 1.3.10.11. Bank reconciliations
- 1.3.10.12. Integration of payroll with GL

1.3.11. Human Resource record keeping

- 1.3.11.1. Database of employees (payroll breakup employees wise)
- 1.3.11.2. Job description of each employee, division and directorate
- 1.3.11.3. Leave tracking system
- 1.3.11.4. Electronic employee performance appraisal reports
- 1.3.11.5. Online recruitment system
- 1.3.11.6. Record of routine employee benefits (advances policies, merit list)
- 1.3.11.7. Record of end of service benefits
- 1.3.11.8. Record of transfer postings
- 1.3.11.9. Employee belongings (clearance form)
- 1.3.11.10. Record of exit interviews
- 1.3.11.11. Integration with payroll module

1.3.11.11.1. Administration and Procurement records

- 1.3.11.12. Vendor registration (User validation/authentication)
- 1.3.11.13. Procurement module
- 1.3.11.14. Generation of purchase order and check budget position (except imprest purchases)
- 1.3.11.15. Inventory module
- 1.3.11.16. TA/DA module
- 1.3.11.17. Accommodation module (merit list, repair and maintenance)
- 1.3.11.18. Asset module
- 1.3.11.19. Transport module
- 1.3.11.20. Issuance of payment sanctions
- 1.3.11.21. Integration with payable module

1.3.12. Fixed Assets Recording and reporting

- 1.3.12.1. Costing of asset
- 1.3.12.2. Date of purchase
- 1.3.12.3. Useful life
- 1.3.12.4. Depreciation method
- 1.3.12.5. User detail including location
- 1.3.12.6. Coding of asset

- 1.3.12.7. Asset transfer/disposal
- 1.3.12.8. Recording of major repairs and maintenance of fixed assets
- 1.3.12.9. Physical Verification of assets
- 1.3.12.10. Book value at year end
- 1.3.12.11. Integration with GL

1.3.13. IL&T data base

- 1.3.13.1. Training database with ability to generate reports for various defined parameters like number of visits per officer, venues and events etc
- 1.3.13.2. Budget position related to training heads
- 1.3.13.3. International Subscriptions & related activities

1.4. OPTIONAL SERVICE AREA(S)

1.4.1. Economic Affairs information collection

- 1.4.1.1. Online data sheet to collect data about telecom indicators
- 1.4.1.2. Database of economic indicators
- 1.4.1.3. Reports generation with flexibility
- 1.4.1.4. Database of previous reports and indicators
- 1.4.1.5. Automation of data collection process and creation of various reports

1.4.2. Government & External Affairs records

- 1.4.2.1. Database of communication made with external offices
- 1.4.2.2. Detail of senate committee questions
- 1.4.2.3. Outstanding questions and their status
- 1.4.2.4. Reports generation with flexibility

1.4.3. Government Audit para and comments

- 1.4.3.1. Year wise original audit reports
- 1.4.3.2. Year wise status of audit reports
- 1.4.3.3. Schedule of DAC and PAC
- 1.4.3.4. Reports generation with flexibility

1.4.4. Internal Audit reports

- 1.4.4.1. Year wise original audit reports
- 1.4.4.2. Year wise status of audit reports
- 1.4.4.3. Reports generation with flexibility

1.4.5. Recovery records

- 1.4.5.1. Database of recovery petitions filed
- 1.4.5.2. Updated status of recovery petitions
- 1.4.5.3. Reports generation with flexibility

EVALUATION PROCESS

It is our intention to select the firm that presents the best combination of experience, capacity and competence to cater the needs of PTA. PTA will examine and review the documents submitted, call references and others who have worked with your firm. A site visit to the office to meet the firm's staff and principals working on this matter may also be done.

EVALUATION CRITERIA

S.no	Parameters against which technical evaluation shall be done	Scoring brackets	Total points allocated
1	Profile		20
1.1	Years of Experience:		10
	< =2 year	1	
	>= 3 < =6 years	3	
	>= 7 < =10 years	7	
	> 11 years	10	
1.2	Profile of total projects executed by the firm or sister concerns/ joint bidders (excluding sub - contractors/ special contract firms)		10
	> 1 < 3 projects of legal / financial / technical nature, each costing between Rs. 1 to 5 Million.	1	
	> 4 projects of legal / financial / technical nature, each costing between Rs. 1 to 5 Million.	3	
	> 1 < 3 projects of legal / financial / technical nature, each costing beyond 5 Million.	5	

	> 4 < 8 projects of legal / financial / technical nature, each costing between Rs. 1 to 5 Million.	7	
	> 9 projects, projects of legal / financial / technical nature, each costing between Rs. 1 to 5 Million.	10	
2	Relevant Experience of Management and Team		30
2.1	Relevant experience and Qualifications of team/ employees proposed for the assignment		
	Managerial		15
	Qualifications of proposed managerial staff, > 2 < 4 year experience in management fields.	5	
	Qualifications of proposed managerial staff, > 4 < 8 year experience in management fields.	10	
	Qualifications of proposed managerial staff, > 8 year experience in management fields.	15	
	Technical		15
	Qualifications of proposed technical staff, > 2 < 4 year experience in management fields.	5	
	Qualifications of proposed technical staff, > 4 < 8 year experience in management fields.	10	
	Qualifications of proposed technical staff, > 8 year experience in management fields.	15	
3	Financial Strength of the Firm		20
	Audited/certified accounts or statements showing cash balances greater than 1 Million and less than Rs. 5 million in the relevant year.	10	
	Audited/certified accounts or statements showing cash balances of more than Rs. 5 million in the relevant year	20	
4	Registration with any international legal Body / Forum / Society		10
	< 3	5	
	>3	10	
5	Proposed Work Plan / Presentation		20
	Do not conform as per the Schedule of Requirements / TORs	05	
	Partially conform to the Schedule of Requirements / TORs	10	
	Fully conform to the Schedule of Requirements / TORs.	20	
Total			100

WEIGHTAGE	Technical	60%
	Financial	40%

NOTE:

It is mandatory to obtain numbers / marks in each (Managerial, Technical) in the field of relevant experience and in financial strength. In case of failure to obtain the number in any mentioned field of Relevant Experience & Financial Strength may lead to dis-qualification.

The passing score to qualify for opening of financial proposal is 65%.

INSTRUCTIONS ABOUT SUBMISSIONS AND KEY DATES

Two (02) copies of your proposal and all attachments and exhibits must be received by 1600 hours PST on 09-11-2020 to PTA. Send all proposals to the address listed below:

(Director Budget and Accounts **Pakistan Telecommunication Authority**
4th Floor, PTA HQ Building, F-5/1, Islamabad
Tel: 051-9216004